



EXECUTIVE CERTIFICATION IN BOARD LEADERSHIP & GOVERNANCE

03-07 APRIL 2026 | DUBAI

Board Performance | AI Governance | ESG Strategy |
Enterprise Risk | Strategic Oversight

5-Day Executive Programme
Non-Residential | Limited Cohort
Programme Fee: USD 4,500 per participant



PROGRAMME POSITIONING

Modern boards face five irreversible shifts:

1. AI & digital acceleration
2. Rising cyber exposure
3. ESG-driven capital markets
4. Regulatory intensification
5. Expanding director accountability

Governance is no longer administrative. It is strategic.

The Executive Certification in Global Board Leadership & Governance equips directors and senior leaders with integrated frameworks to govern institutions in an era defined by complexity, technological transformation, and systemic risk.

PROGRAMME ARCHITECTURE

This 5-day programme is structured around five strategic pillars:

1. Strategic Board Leadership
2. Digital & AI Governance
3. Enterprise Risk & Compliance
4. ESG & Sustainable Value Creation
5. Board Effectiveness & Governance Excellence

Each day builds toward a final Governance Transformation Blueprint.



Strategic Board Leadership in a Volatile World

The Changing Role of the Board

- From oversight body to strategic steward
- Governance in volatile, uncertain, complex environments
- Fiduciary responsibility in high-risk industries
- Director competencies for the next decade

Global Governance Trends

- Shareholder activism and institutional investors
- Regulatory tightening
- Director liability exposure
- Governance failures: lessons from global case studies

Strategic Decision-Making Under Uncertainty

- Cognitive bias in board decisions
- Groupthink and board dynamics
- Strengthening strategic foresight
- Long-term value creation vs short-term pressure

Executive Dialogue:

Redefining the mandate of your board.



Digital Transformation & AI Governance

AI governance is now a board responsibility.

Understanding AI at Board Level

- AI evolution: Evaluative → Predictive → Generative
- Strategic implications of Generative AI
- Data-driven governance models
- Platforms and ecosystem economics

AI Governance Frameworks

- Ethical AI principles
- Algorithmic accountability
- Transparency and explainability
- Risk management in AI systems

Regulatory & Compliance Landscape

- Emerging AI regulatory frameworks
- Data privacy governance
- Cross-border digital oversight

Oversight of Digital Transformation

- Capital allocation for innovation
- Organisational structures for digital readiness
- Leading transformation without operational interference

Board Simulation:

AI system failure and reputational exposure.



Enterprise Risk, Cybersecurity & Governance Infrastructure

Enterprise Risk Management (ERM)

- Risk appetite and tolerance
- Strategic, financial, operational risk
- Quantitative vs qualitative risk
- Aligning ERM with board strategy

Emerging Risk Themes

- Cybersecurity as enterprise risk
- Climate risk exposure
- Supply chain fragility
- Partnership and joint venture risk
- Reputation and stakeholder risk

Cyber & Information Governance

- Business continuity oversight
- Crisis governance protocols
- ISO 27001 awareness for directors
- Data governance architecture

Audit & Compliance Oversight

- Legal risk exposure
- Governance documentation
- Policy architecture and board charters

Executive Workshop:

Designing your board's risk maturity profile.



ESG Strategy & Sustainable Governance

ESG Fundamentals for Directors

- ESG frameworks and interpretations
- The business case for sustainability
- Investor and stakeholder expectations
- Aligning with global sustainability goals

ESG Risk & Value Creation

- Climate risk governance
- Human capital oversight
- Social and ethical governance
- Integrating ESG into enterprise risk

ESG Reporting & Disclosure

- Transparency and accountability
- Avoiding greenwashing
- Measuring ESG performance
- Board oversight of sustainability metrics

Strategic Exercise:

Embedding ESG into board agenda structures.



Board Performance, Culture & Governance Excellence

Board Effectiveness Framework

- Role clarity: board vs management
- Formal structures and operating procedures
- Committee structures (Audit, Risk, ESG)
- Board evaluation models

Board Culture & Behavioural Governance

- Informal influence and power dynamics
- Building a culture of accountability
- Psychological safety in boardrooms
- Decision quality enhancement

Succession Planning & Board Renewal

- Director rotation and tenure
- CEO succession oversight
- Talent pipeline governance

Governance Transformation Blueprint

Participants develop:

- 12-month Governance Enhancement Plan
- AI Governance Checklist
- Risk Oversight Dashboard Model
- ESG Board Agenda Template

Closing Executive Roundtable:
From certification to implementation.



PROGRAMME FORMAT

- 5-Day Executive Intensive
- Non-Residential
- Limited cohort (max 20 participants)
- Case-based learning
- Board simulations
- Governance frameworks
- Peer-level dialogue
- Action-plan development



CERTIFICATION

Upon completion, participants receive:

Executive Certification in Global Board Leadership & Governance

- **Digital badge (LinkedIn compatible)**
- **CPD hours (24 CPD hours)**

Issued by:

Impact Institute for Directors & Governance
Studies



PROGRAMME FEE

USD 4,500 per participant

Fee includes:

- 5-day executive programme
- Governance toolkits
- Certification
- Executive materials
- Refreshments during programme hours



PROGRAMME BENEFITS

Participants will:

- Strengthen governance authority
- Improve board decision quality
- Understand AI governance obligations
- Integrate ESG strategically
- Build structured risk oversight systems
- Expand high-level professional network

WHY IMPACT INSTITUTE FOR DIRECTORS & GOVERNANCE STUDIES?

- Independent governance focus
- Board-level faculty
- Practical frameworks
- International outlook

REGISTRATION & ENQUIRIES

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Impact Institute for Directors
& Corporate Governance

Limited seats to ensure executive-level interaction.

