

The Modern Board Director Certification

5 DAYS MASTERCLASS



DUBAI
27 - 31 MARCH 2026



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INTRODUCTION

The governance landscape is undergoing profound transformation driven by artificial intelligence, ESG imperatives, geopolitical instability, regulatory expansion, and stakeholder capitalism. Today's directors are expected to move beyond compliance oversight and play an active role in strategic foresight, digital governance, risk leadership, and long-term value creation.

The Modern Board Director Certification 2026 equips current and aspiring directors with the frameworks, tools, and strategic clarity required to navigate complex governance environments. This programme combines global governance standards, real-world case studies, boardroom simulations, and practical implementation models to enhance board effectiveness in an era of disruption.

Participants will explore the evolution of fiduciary responsibility, digital oversight, ESG integration, risk appetite formulation, and board performance enhancement — positioning themselves as future-ready governance leaders.

COURSE OVERVIEW

Rapid shifts in technology, regulation, capital markets, and societal expectations are redefining the role of boards globally. Directors must now oversee not only financial performance but also digital transformation, AI governance, cyber risk, sustainability integration, and stakeholder trust.

This programme provides three critical lenses for modern board leadership:

- 1.Strategic Oversight Lens – Understanding long-term value creation, disruption, and scenario governance
- 2.Risk & Compliance Lens – Strengthening fiduciary discipline, regulatory alignment, and risk appetite clarity
- 3.Performance & Culture Lens – Enhancing board dynamics, effectiveness, and governance maturity

Through structured discussions, case analysis, and governance simulations, participants will develop actionable board-level strategies aligned with international best practices.

BY THE END OF THE COURSE, PARTICIPANTS WILL BE ABLE TO

- Understand the evolving fiduciary duties of directors in 2026
- Distinguish clearly between governance and management responsibilities
- Evaluate board effectiveness using global governance frameworks
- Integrate ESG and sustainability into board strategy
- Oversee AI, cybersecurity, and digital transformation risks
- Define risk appetite and enterprise oversight mechanisms
- Conduct CEO evaluation and succession planning
- Strengthen board culture, performance, and stakeholder trust

BENEFITS OF ATTENDING

- Acquire a structured understanding of modern board governance
- Gain clarity on director liability and risk exposure
- Develop confidence in strategic board-level decision-making
- Learn frameworks for evaluating digital and AI initiatives
- Improve boardroom influence and effectiveness
- Strengthen ESG and sustainability oversight capabilities
- Develop a personal Board Leadership Development Plan
- Network with fellow directors and governance leaders

WHO SHOULD ATTEND?

- Board Chairs and Vice Chairs
- Non-Executive Directors (NEDs)
- Executive Directors
- Committee Chairs (Audit, Risk, Remuneration, ESG)
- Company Secretaries and Governance Officers
- CEOs and Senior Executives preparing for board roles
- Family Office Directors
- Regulators and Public Sector Board Members

COURSE OUTLINE

Day 1 – The Role of the Modern Director

Evolution of Board Governance

- Governance shifts in the post-COVID and AI era
- From compliance to strategic oversight
- Stakeholder capitalism and ESG expectations

Fiduciary Duties & Director Liability

- Duty of care, loyalty, and good faith
- Legal exposure and personal liability
- Director indemnity and D&O insurance

Governance Frameworks

- OECD Principles of Corporate Governance
- UK Corporate Governance Code
- King IV and global governance models
- Governance maturity assessment

Board vs Management

- Role clarity and delegation frameworks
- Oversight vs operational interference
- Case Study: Major governance failures and board accountability



Day 2 – Strategy & Oversight Excellence

Board's Role in Long-Term Value Creation

- Strategy approval vs strategy creation
- Aligning risk appetite with strategy
- Capital allocation oversight

Strategic Foresight & Scenario Planning

- Managing uncertainty and geopolitical risks
- Scenario modelling and strategic stress testing

Risk Appetite & Enterprise Oversight

- Defining acceptable risk boundaries
- Oversight of financial, operational, and reputational risk

CEO Performance & Succession

- CEO evaluation frameworks
- Executive compensation oversight
- Leadership pipeline planning

Board Decision-Making Simulation

- Real-world governance dilemma exercise
- Collective decision under pressure

Day 3 – Risk, ESG & Digital Governance

AI Governance & Digital Oversight

- Board responsibility in AI strategy
- Algorithmic accountability and ethical AI
- Oversight of digital transformation investments

ESG Integration into Strategy

- Sustainability as a strategic driver
- Climate risk governance
- ISSB and global ESG reporting expectations

Cybersecurity Governance

- Cyber risk oversight at board level
- Incident response accountability
- Data protection and privacy frameworks

Crisis Governance Simulation

- Reputational crisis scenario
- Regulatory investigation response
- Media and stakeholder communication strategy



Day 4 & 5 – Board Effectiveness & Performance

Board Culture & Dynamics

- Psychological safety in the boardroom
- Managing dominant personalities
- Constructive challenge vs conflict

Board Evaluations & Succession Planning

- Internal and external board evaluations
- Refreshment and diversity strategy
- Committee effectiveness review

Stakeholder & Investor Engagement

- Shareholder activism
- Transparency and reporting excellence

Personal Board Leadership Development Plan

- Identifying governance strengths and gaps
- Creating a 12-month governance impact roadmap

CERTIFICATION

Participants will receive the **Certified Modern Board Director (CMBD)** – 2026 credential upon successful completion of the programme.

WHY IMPACT INSTITUTE FOR DIRECTORS & GOVERNANCE STUDIES?

- Practitioner-led, not academic theory
- Real-world board simulation model
- Global governance framework integration
- Limited cohort (max 20 directors)

REGISTRATION & ENQUIRIES

Impact Institute for Directors & Governance Studies
Impact Hub, Sheikh Khalifa Bin Zayed Al Nahyan Road
United Arab Emirates

Tel: +971 06 561 5831

Email: training@iidcg.com

Limited seats to ensure executive-level interaction.

PROGRAMME FEE

USD 4,500 per participant

Fee includes:

- 5-day executive programme
- **Certification**
 - **Digital badge (LinkedIn compatible)**
 - **CPD hours (24 CPD hours)**
- Executive materials
- Refreshments during programme hours



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